Global Project Management Knowledge Map (Global PM BoK)

- **ASEAN Specific BoK**
  - Asian Cultural Values
  - Asian Practices
- **Project Planning, Monitoring and Control**
  - Project Planning
    - Cost Estimating
    - Scheduling
  - Project Monitoring and Control
    - Earned Value Management
    - Activity Based Costing
    - Quality Control
  - Change Control
    - Scope Change Control
    - Cost Change Control
    - Schedule Change Control
    - Quality Change Control
    - Configuration Management
- **Project Phases (Project Life Cycles)**
  - Goals, Objectives and Strategies
  - Project Success- Criteria and Factors
  - PLS: Phasing/Staging
  - Project Initiation/Start-Up
  - Project Evaluation and Review
  - Transfer of Care, Custody and Control
  - Project Close Out/Finalization
- **Competencies**
  - Australian Competency Standards
  - IPMA Competency Standards
- **Processes**
  - Inputs
  - Tools
  - Techniques
  - Outputs
- **Methodologies (Systems)**
  - Portfolio Management
    - Strategic Alignment
    - Program/Programme Management
    - Project Appraisal/Evaluation
    - Business Case Development
    - Financial Management
    - Marketing, Sales and PR
  - Complex Dynamic Systems
    - Computer Modeling
  - PRINCE2
- **Project Management Techniques**
  - Autocratic Management Style (Theory X)
  - Laissez Faire Management Style (Theory Y)
  - Japanese Management Style (Theory Z)
- **Miscellaneous Topics**
  - Legal Issues Related to Project Management
    - Licensing of Project Managers
    - Legal Issues
    - Safety, Health and the Environment
  - Relationships
    - Information and Communications Management
    - Reporting
    - Document and Data Management
    - Relationship Management
  - Cross Unit Outcomes
    - Project Context/Environment
    - Benefits Management
    - Stakeholder Management
    - Organizational Learning
  - Product Functionality
    - Requirements Management
    - Configuration Management
    - Technology Management
    - Design Management
    - Value Management/Engineering
  - Resourcing
    - Procurement of Services
    - Procurement of Goods
    - Project Organization Structures
      - Matrix
      - Projectized
    - People Management
    - Team Building/Team Development
- **Knowledge Base**
  - Generic Knowledge
    - Scope Management
      - Project Scope
      - Product Scope
    - Time Management
    - Quality Management
      - Project Quality Management
      - Product Quality Management
    - Cost Management
    - Communications Management
    - Contracts/Procurement Management
    - Risk Management
    - Communications Management
    - Integration Management
  - Sector Specific Knowledge
    - Safety
    - Health
    - Environment
    - Configuration Management
- **PM Tools**
  - Primavera
  - Microsoft Project
  - Timberline Cost Estimating
  - Artemis
  - Open Plan
  - Analytical Hierarchy Method
  - Palisades Software Decision Suite
- **Required Skills**
  - Leadership
  - Team Building
  - Problem Solving
  - Conflict Management
  - Negotiating
  - Producing Results