

## REGIONAL REPORT – ZIMBABWE – JULY 2010



## ZIMBABWE Project Management Round Up

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**Political and Economic Environment Update**

Parties to the Global Political Agreement (GPA) appear to have agreed to disagree on the way forward as regards the outstanding issues to the Government of National Unity (GNU) project. The three political parties have been advising their supporters to get for elections. According to the GPA, elections are supposed to be held at the completion of yet another project, the adoption of a new constitution. Given the anxiety by the parties to go to the polls, it is likely that the elections will be held under the current Lancaster House Constitution. Article 6 of the GPA prescribes promulgation of a new constitution. However budgetary constraints have delayed the new constitution making project.

However, **The Herald** of 2 June 2010 reported that Chiefs with the support of some members of the Joint Monitoring and Implementation Committee (JOMIC) called for the suspension of elections until the national healing process is concluded and peace restored. JOMIC monitors the implementation of the GPA which gave birth to the GNU. Its major function is to unite Zimbabweans who were divided along political lines and provide an environment for healing amongst the people.

The constitution making project resumed in mid-June following its suspension in April owing to lack of funding. At the launch of the outreach program in Harare recently, the leadership of the inclusive government called for peace, tolerance and unity of purpose during the constitution-making outreach program. Other project stakeholders added their voice towards the peaceful process. JOMIC condemned all forms of

violence after having reviewed reports of political violence in certain parts of the country. On behalf of “partners supporting the constitution making project – i.e. UNDP, the European Union Commission, SIDA, UK, USAID, the Governments of France, Australia, Norway, the Netherlands and Denmark” UNDP inserted a statement in the press expressing their full support to the project and further stating that they have no intention to influence the outcome of the project. In the statement, the partners expressed their hope that there would be commitment to the project as well as a participatory, inclusive and transparent in which all citizens have the freedom to express their views without coercion. The “partners” donated equipment to be used by the outreach teams to be deployed countrywide. The equipment included video and voice recorders, desktops and laptops, furniture for provincial outreach co-ordination offices and loud hailer for public address. During the outreach, teams will go round collating people’s views on what they want included in the new constitution. Thereafter a referendum will be held.

Under the current cash budgeting policy (where every cent spent is matched with every cent collected), recent press reports state that Government has managed to live within its means in the first quarter of the year. Collection levels have been at US\$411.5 million the bulk of which was spent on recurrent expenditure and only US\$20.6 million on capital development projects. Economic analysts have however expressed concerns over allocations made to capital projects saying this would undermine sustainable economic growth and development.

The Zimbabwe National Statistical Agency (ZIMSTAT) commenced compiling data to tabulate statistics on business and economic activity to assist decision making in Government, the private sector, investor community and other stakeholders. In a notice placed on the Herald of 7 June 2010, the ZIMSTAT acting director **Mr. Moffat Nyoni** said “the data was particularly critical now given the efforts by all stakeholders to get the economy out of its present challenges”. In an appeal for the support of all industrialists, **Mr. Nyoni** said the Government, private sector and the international community could not formulate policies and programmes, let alone monitor them, without the data that his organisation has set out to compile until June 2010.

ZIMSTAT also announced in mid-May that Zimbabwe’s fourth population census will be conducted in August 2012. The statement said, “the country has decennial census taking programme and previous censuses have always stuck to this programme (August 1982, August 1992 and August 2002)”. It further stated that “it needs to be stressed that the census is a national project that requires the support of everyone”.

Following the gazetting of the Indigenization and Economic Empowerment Act, there have been fears that multi-national organisations will disinvest from Zimbabwe. ZIMPLATS, a member of IMPLATS Group however put up a press statement to the contrary. In their statement, the company said “it is going ahead with its Ngezi Phase II Expansion Project, based on existing agreements with the government, some of

whose elements are subject of ongoing discussions”. The project is estimated to cost US\$500 million whose funding will be from internally generated cash resources and a bank loan. The company further stated that funding arrangements are yet to be finalised while legally mandated project status approvals by government are still outstanding.

The outcomes of the project are:

- Establishment of a new underground mine with capacity to produce 2 million tonnes of ore per annum
- Construction of a new Concentrator to process the same value of ore
- Construction of a 35 000 mega litre dam on Munyati river with capacity to provide irrigation water fro the rural community in the area
- Construction of two new schools as well as upgrading of two other schools
- Construction of a referral Hospital in Ngezi to serve satellite clinics in the area
- Substantial infrastructural development in the area, and creation of an additional 1000 new jobs

The company has been the largest single investor in Zimbabwe since 2001 with a total investment exceeding US\$1 billion. For more details on the company please visit their website [www.zimplats.com](http://www.zimplats.com) .

### **National Projects Progress Updates**

Road rehabilitation projects continued to be the only visible activities for government financed projects. NetOne, a state owned mobile phone firm announced it will be receiving US\$45 million loan from the China Eximbank following government’s facilitation of a five year loan from the Asian Bank. The company will use the loan to expand its network to cover the whole country and to enhance switching capacity to carry more subscribers by year-end.

The Civil Aviation of Zimbabwe also announced it had commenced refurbishments to the Harare International Airport runway following receipt of US\$14 million from the Ministry of Finance. The whole taxiway rehabilitation is expected to end in December 2010.

Little construction activity is taking place around the country in respect of all forms of properties ranging from residential, commercial to industrial.

Econet Wireless, the largest mobile communication company in the country announced that it has entered into a major upgrade and expansion agreement with Ericsson to increase capacity and quality of voice and data traffic in the country. Under the terms of the agreement, Ericsson will be responsible for the expansion of

the core and access (2G and 3G) networks and key business support system delivery (for more details visit [www.econet.co.zw](http://www.econet.co.zw) ).

The country's largest beer and soft drinks maker, Delta Corporation has deferred its dividend to focus on expansion. The company said it was planning to install a soft drink plant in Harare and a larger bottling plant in Bulawayo. The soft drink plant is expected to cost US\$3.5 million while the Bulawayo plant will cost US\$14 million. The two plants are expected to be operational in June and October respectively.

Africom (Pvt.) Ltd, a telecommunications and technology company has launched a new satellite telecommunication port in Harare a development set to enhance the company's IT and telecommunications services in the country.

Rainbow Tourism Group, the country's second largest hospitality company has started refurbishing it's a Zambezi Lodge after receiving US\$3.5 million loan from the PTA Bank. According to a company spokesman, "the refurbishment which is expected to be complete by April 2011 would transform the lodge into a four-star exclusive resort".

### **Project Management Association and Activities**

Zimbabwe now has a national Project Management Association. The association is called the Project Management Institute of Zimbabwe (PMIZ). Its National Secretariat Office is at 17 Peterborough Avenue, Eastlea, Harare ZIMBABWE. The Association can be contacted through its Secretary General, **Mr. Peter Banda** using the following contact details:

Postal Address: P.O. Box CY 339 Causeway, Harare ZIMBABWE

Tele/fax: +263 4 293 1989

Mobile: +263 91 343 2610

Email: [projectmanagementzimbabwe@gmail.com](mailto:projectmanagementzimbabwe@gmail.com)

Website: [www.pmiz.co.zw](http://www.pmiz.co.zw) (please note that the website is still under development, in the meanwhile you can follow the PMIZ on face book)

The Institute is to be officially launched on a date to be advised. While still setting up other institutional structures, the institute has already embarked on an aggressive project management competency training program.

### **Project Management Training**

On 14 May, the PMIZ delivered a Train the Trainer course to project management trainers who wish to become part of the PMIZ's trainers'

database. The training workshop whose duration was 3 days covered the following subject areas:

- Revision of the PROJECT MANAGEMENT perspective
- Outline of the PMIZ Service Charter and prospectus
- Strategies for teaching and training technical education
- Pedagogy and andragogy
- Item writing, assessment and evaluation
- The Art and Science of teaching and Training PROJECT Management
- The Project Management Body of Knowledge – A professional overview



*Mr. W. Mazani training delegates*

Delegates were placed into groups to discuss each of the project management knowledge areas and report back through an oral report and demonstrations. Each group's presentation was assessed and evaluated by a team of trainers.

The following were the training facilitators:

- **Mr. Robert Taruwona** – PMIZ President
- **Mr. Peter Banda** – PMIZ Secretary General

- **Mr. Wilfred Mazani** – Adult Education and Technical Training Specialist at Harare Polytechnic Further Education Department

In his opening address, the Chairman of PMIZ Board of Trustees, **Mr. Felix Gwande Kwande** highlighted the vision and objectives of the PMIZ. **Mr. Henry Mkhwananzi, PMP** gave a presentation on International Qualifications (i.e. PMP, PRINCE2, APM, GAAPS and Microsoft Project).



*Delegates who attended the PMIZ Train the Trainer Course*

After the successful Train the Trainer course, the PMIZ rolled out its Certificate in Project Management (COCPM) course at the Harare Polytechnic on 5 June 2010. Run in collaboration with the Harare Polytechnic, the course is for 5 days over 5 weeks thus delegates attend on Saturdays only. The inaugural course was attended by 23 delegates including candidates from as far as Zvishavane.



*Delegates to the Certificate of Competence in Project Management Course*



*Mr. Peter Banda, the PMIZ General Secretary facilitating the Competence in Project Management Course*

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**Henry Mkhwananzi** is founder and president of Quitsun Investments (Pvt.) Ltd, a project management consultancy based in Harare, Zimbabwe. Henry has twenty two years experience working in the ICT field, nine of which were spent managing information systems resources, infrastructure and utilities at senior management levels within a large hospitality concern and a financial services group. He has managed ICT implementation projects for the fastest growing hotel group in Africa, with projects in Zimbabwe, South Africa and Nigeria. Henry was a project manager for a card-based systems integration project for a building society that was being merged with a leading banking group in Zimbabwe. For five years he led several medium to large ICT implementation projects for a leading banking group in Zimbabwe. Mr. Mkhwananzi was a member of the ZIMSWITCH Standards and Specification Working Group that was tasked with specifying ZIMSWITCH message exchange standards and monitoring adherence to these standards by ZIMSWITCH members. ZIMSWITCH runs an electronic funds transfer switching system for domestic payments and transfers in Zimbabwe for the benefit of its member banks. The first four years of his career included hands-on computer programming followed by ten years of business systems planning, development and administration. Henry has lectured on a part-time basis to students studying for the International Advanced Diploma in Computer Studies (NCC Education) where he taught data communications & networking as well as computer programming. Henry has a Masters of Business Administration (MBA) degree, Information Systems Major, from the University of Southern Queensland, Toowoomba, Australia (2001) and a Bachelor of Business Studies & Computing Science Degree from the University of Zimbabwe, Harare, Zimbabwe (1986). A member of the Project Management Institute (PMI) since 2003, he is PRINCE2 certified (2009) and Six Sigma Green Belt certified (2008). The only PMP in Zimbabwe, Henry hopes to create a local PMI chapter or national project management society in the near future. He can be contacted at [pm@quitsun.co.zw](mailto:pm@quitsun.co.zw) or [hmkhwananzi@gmail.com](mailto:hmkhwananzi@gmail.com).