

Vladimir Voropaev

Project Management in the Modern Society — p. 5

This paper presents an attempt to estimate the condition and trends of developing the profession of project management in the world and in Russia in particular, and to answer a number of essential questions concerning the expansion of project management practical application in business, society and government structures.

Key words: Project Management, Market Economy, Professional Activity, Culture.

Max R. Wideman

Modeling Project Management — p. 18

Over the last couple of decades there have been numerous attempts to explain project management using graphical models. This paper traces these efforts as a basis for solving this biggest of unresolved issues.

Key words: Project Management Models and Methods.

Russell D. Archibald

A Global System for Categorizing Projects: the Need for, Recommended Approach to, Practical Uses of and Description of a Current Project to Develop the System — p. 27

This paper summarizes some of the research done to date on categorization of projects, briefly discusses the need for and uses of an agreed project categorization system, and proposes a first approach to establishing a number of broad categories based on the products or end results being produced by the projects. It also briefly describes a current project to develop such an agreed system with a global virtual team.

Key words: Project Categorization System, Organization Project Management Maturity Models.

Vladimir Ananin

Control Stability of IT Projects under the Conditions of Uncertainty — p. 35

The practice of the project activity in the sphere of IT abounds in examples of the successful realizations of projects not due to, but in spite of the applied methodologies – «wrong» projects. This paper is dedicated to the analysis of the control stability with the help of such projects.

Key words: Methodology and Technology of Project Management, Project Management Standards, Project Procurement Management.

Vladimir Dorozhkin

Cost Management as the Primary Activity in the Project Management System — p. 44

There are several areas of operation — IT management, time management and human resources management — that became extensively developed in the practice of project management in Russia. The paper emphasizes the priority of the cost management for the investment-construction projects. The structure, the substance, the consistency of the cost management processes and the cost formation of investment-construction projects are presented on the basis of the author's research.

Key words: Project Management Processes, Investment-Construction Project Cost Management.

Nina Simionova, Roman Babenko

The Essential Topical Issues of Realization of Integration Projects in the Housing and Communal Services — p. 54

The paper is an attempt to describe the main problems of integration management on the basis of the project management methodology and suggest the possible solutions to increase the financial stability of the organizations undergoing integration for projects in housing and communal services.

Key words: Objects of Management, Project Scope Management, The Assessment of Project Effectiveness and Project Realization Management.

Masayuki Ishikura

Integration of Project & Program Management and Engineering in Process Plant Projects (Qatargas LNG Plant Project as an Example) — p. 63

The paper describes the practical experience of the project and program management by Chioda based on the accomplishment of the plant Qatargas project having the unique geographical position and scale. It also examines the project concept and goals, the issues of the project organization, various tools and techniques of management, including those developed exclusively for this project. The special attention is focused on the project's IT, which allowed the integrated control of information.

Key words: Methodology and Technology of Project Management, IT in Project and Program Management Systems, Organization and Control of Project Execution.

Raisa Duritsyna

The Experience of Project Management in the Far East — p. 73

The successful work of many organizations in the modern competitive economy depends on introducing innovative project techniques. Unfortunately, in the regions of the Far East of Russia because of the unskillful management the measures are not effectively used even in those cases when the project approach is applied during the program development. The analysis of the errors and the reasons of unsuccessful project realization allowed to elaborate the recommendations and the directions of the activities aimed at changing the current situation

Key words: Project Management Models and Methods, Methodology and Technology of Project Management, The Best Experience and Practice of Project Management.

Sergey Vratenkov

Project Management Cost — p. 82

We frequently make statements like this one: «Management cost should be in compliance with management efficiency». Is it possible to measure management cost and efficiency, is it possible to define «optimal» management? These issues are discussed in this paper.

Key words: Project Costs Management, Project Development and Planning, Technology of Project Management.

Alfonso Bucero

Passion, Persistence and Patience: Good Attitudes for Managing Projects — p. 87

Managing projects in various organizations, involves challenges of different cultures, people, and environments. This paper explains how three P's (Passion, Persistence and Patience) can help project managers manage projects better.

Key words: Project Human Resources Management.

BOOK REVIEW

A. Tovb, G. Tsipes. Project Management: Standarts, Methods, Experience — p. 90

Dragan Z. Milosevic. Project Management ToolBox: Tools and Techniques for the Practicing Project Manager — p. 92

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